Everest Innovation Pte Ltd Hotline: 6648-4439 Email: <u>enquiry@everesti.com</u> Website: <u>www.everesti.com</u> GST Registration Number:200301987N Company UEN: 200301987N

# 2022





# WORKSHOP BROCHURE

#### Corporate Packages:

- A. Design Innovate & Grow [DIG for Gold] series
- B. Save Money Cut Cost series [SMCC]
- C. Leadership and People Management [LPM] Series





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### **Everest's Vision / Mission**

As an SSG Approved Training Organisation (ATO), we have workshops that serve the needs of and value-add to all three market segments.

For the individuals, our mission is to inspire dreams and to invoke innovative achievements.

For **corporations (SME and non-SME)**, we want to help equip your management & staff with the tools, templates and techniques

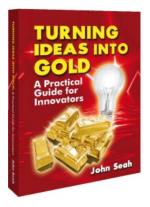
- to innovate, to create value
- to grow money and
- to save money

Formed in 2003, Everest has delivered workshops to hundreds of thousands of participants in 25 cities across 12 countries.

### **Everest's Publications**

Through the years of working with numerous MNCs in we had accumulated templates, tools and techniques which we published in these two books

#### 1) Turning Ideas into Gold



This book is about how we used innovation to help Hewlett Packard South East Asia Product Support Center (PSC) save \$millions and grow \$millions during the 1997 Asian Economic Crisis, saving 72 families from eminent retrenchment. The spectacular result is that the PSC ended the year so highly profitable that their headcount increased and several employees were

promoted in the middle of the economic crisis,

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# proving that, *through innovation, we can* overcome any crisis.

Many of our participants also graced the headlines of

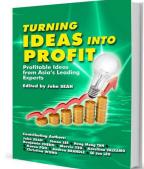
- Straits Times,
- Business Times,
- Channels News Asia
- Lianhe Zaobao
- Berita Harian
- Shin Min Daily with their innovation projects as a result of their training with us.

#### 2) Turning Ideas into Profit (Sales & Value Creation Workshop)

It consists of 12 chapters from various consultants and their success stories, like Value Creation and Design Thinking.

#### Success Stories & Straits Times Headlines

Everest Innovation is results-focused. We have helped numerous customers achieved their corporate objectives. These innovation projects were well



covered by the Straits Times. We have helped them save \$millions in expenses and grown \$millions in revenue through our training and consultancy.

Our innovation success stories include:

A) Singapore Prison Services: invented the 1<sup>st</sup> Call Center in the world, behind prison bars to reintegrate the inmates into the society prior to their release.



**B) CPF Workfare**: the "Banana Sisters" by the Workfare team to carry the CPF Workfare Income Supplement Scheme to the public via 7<sup>th</sup> month Ge Tai platform.

C) CPF: new Air-con Technology Patent

invented by a team of CPF technicians during the Turning Ideas into Gold workshop

D) Singapore Land Authority: Revamp of Rochor Canal, this innovative idea is

propagated to numerous canals across Singapore:

turning Singapore's dirty smelly canals of the past, which was a waste of space into:
beautiful landscape features where couples can hold hands and children can play.

E) Jurong Town Corporation: "Look what's coming to a highway near you." This project intensifies Singapore's industrial land. Everest Innovation Pte Ltd Hotline: 6648-4439 Email: <u>enquiry@everesti.com</u> Website: <u>www.everesti.com</u> GST Registration Number:200301987N Company UEN: 200301987N

**F)** Invention of **CapitaLand's Wind Scoop** (the red petal structure you can see on top of Capital Green Tower), to capture wind, cooling down the building to save electricity.

### **Everest's Workshop Series**

For many business requirements & individual learning needs, a standalone 2-day workshop is insufficient to cover all the necessary skills and knowledge needed to transform your organization. Everest has collated these workshops into our 3 Corporate Workshop Series:

#### (A) Design Innovate & Grow [DIG] Series

This series of workshops is designed to help you and your team to "DIG for GOLD". We begin with Design Thinking [DT] because most of us had design our services, and our processes from the business perspectives, which is traditional and natural. And that had serviced our traditional market consumers well over the past few years.

# (A) Design Innovate & Grow [DIG]





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# (B) Save Money Cut Cost [SMCC]



- [DTFBG] will help your company to open new categories of target customers (called Personas) then innovate around your newly identified Personas, creating new Services, Processes, Activities to meet your Personas' needs.
- From the DT's personas, [SVC] helps plot your customer's value chain to uncover their MUMIN, (Most Urgent, Most Important Needs), quantify the \$ value of their needs. On Day 2, your pax learn how to sell the value of your products / services to your new customers.
- 3. In [ENS], the pax learn how to prepare, to generate lots of win-win options to use them in your negotiation with your clients
- 4. In CBPI, the pax learn how to integrate all the above learnings into a cohesive business plan to propel your business ahead.

- In TPIE, the pax learn how to present your products / services as solutions professionally to your clients
- If you are in the B2C business, it is important that you understand and implement PDPA processes in your company to be on the right side of the law.

#### (B) Save Money Cut Cost Series

Consider all problems as waste. Problems contribute to inefficiency and ineffectiveness. They waste time, waste money and waste resources.

- 1. [TIIG] The pax learn to frame your problem or opportunity statements, then they brainstorm as many possible solutions as possible.
- [PSDM] Learning to solve problems effectively is key to saving money and cutting costs



- 3. [LMSI] Applying Lean Management methodology is about how to do more with less, to trim fat (waste)
- [PCM] Implementing cost reduction projects involve both people's mindset as well as skillsets to minimize their "resistance to change" mindset.

#### (C) Leadership & People Management Series

As a business owner or a senior manager, you may have too many things on your plate, too many projects, too many fires to fight, too little time to execute them all. It's time to develop some of your staff to be team leaders or managers.

1.[DTFBG] Design Thinking helps the pax to understand and uncover their customers' unmet needs to rally the teams to meet the customer's needs or to create new services/ products /processes to meet their needs better. Everest Innovation Pte Ltd Hotline: 6648-4439 Email: <u>enquiry@everesti.com</u> Website: <u>www.everesti.com</u> GST Registration Number:200301987N Company UEN: 200301987N

2. [PE] Personal effectiveness is about selfmastery.

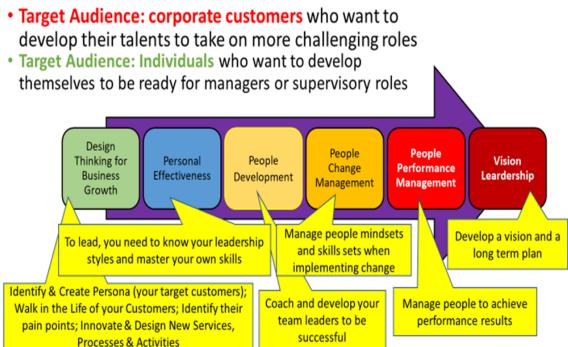
3. [PD] People development is about how they can coach and develop their own team for success.

4. [PCM] is about managing skills set and mind sets of implementing change.

5. [PPM] is about rallying the team to achieve business results.

6. Finally, [VL] is about long-term strategic planning and alignment to the short term operational plans.

# (C) Leadership & People Management [LPM]





# Frequently Asked Questions about our Workshop Series

#### A) For Organisations

Organisations with the objectives of

- Growing Money or
  - Saving Money or
- Developing staff to be Leaders & Managers Are encouraged to attend as private classes of
  - 6 to 20 pax (if online Zoom class)
  - 12 to 20 pax (if physical class)

so that the pax can form teams to work on workplace related projects or solve workplace related problems.

#### B) For Individuals

Individuals are encouraged to attend the series to understand the thought process / methodology of how he/she can value-add to his/her company to make money/ save money/ develop himself / herself into managers / leaders in preparation for future opportunities.

Unemployed PMETs can use the skills / knowledge acquired to better handle interviews for value-adding new potential employers to help them:

- Grow money
- Save money
- Manage & lead teams

# Q1: Do I have to attend all the workshops in the series?

No, depending on your learning objectives, you can choose to attend any individual workshop or combination of workshops.

Our workshop series are configured in a logical sequence so that the inputs from the earlier workshops can be used to develop into deeper solutions in the latter workshops. Each workshop series is a suite of inter-related workshops needed to achieve your business needs and objectives.

# **Q2:** What if I sign up for the series but am unable attend a particular workshop midway?

You can postpone the workshop to a different date/ month, giving us 5 working days' notice. All our public workshops repeat every two to three months.

# Q3: What if I have a specific business requirement for my participants?

Course scenarios, examples and case studies can be contextualised to better suit your learning, business

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requirements, your products and services. This begins with a consultation meeting with our consultant. Approved SSG course materials can be contextualised (changing scenarios, examples, case studies) but not customised (amending/ deleting/adding learning competencies). Talk to our Sales / training consultant about your specific requirements. Contextualisation effort are not funded by SSG.(see Q6)

# Q4: What if I cannot afford the time to allow my staffs / managers to attend so many days in the workshop series which may affect my operations?

These series are repeated several times a year. You can pick the dates convenient to balance the workload and spread the workshops throughout the year. The advantages of spreading out the training workshops are for:

- Continual learning,
- Staff development,
- Staff retention,
- With minimal impact to daily operations.

# **Q5:** Must we attend the series in your recommended order?

Highly recommended as the outputs of one workshop can be used as the inputs of the latter workshops, although each course is designed to be self-contained. It is better to discuss with our Sales / training consultants about your specific learning needs & situations.

#### Q6 Complimentary Value-added services

- If you have volume (30 pax or more per contextualised workshop), we are happy to give you <u>free contextualization service</u>.
- In addition, we can give <u>free coaching day</u> after the series (10 additional pax for a coaching day)

#### **Q7 Learner Entry Requirements**

- Minimal education qualification is GCE 'N' Level.
- Be able to speak, listen and read English at a proficiency level not lower than the Employability Skills Workforce Skills Qualification (ES WSQ) Workplace Literacy (WPL) Level 5
- At least one year working experience in any business sector.
- Officer-in-charge may check with the learner their WPLN level or job position to assess such learners on a case-by-case basis.



# Design Thinking: For Business Growth

#### RET-INO-4001-1.1 Workshop Description

Inspired by the excellent work done by Prof. Jeanne Liedkta from the University of Virginia, this workshop will take the participants on a journey of design thinking, beginning with

#### 1. What Is?

- Imaging Customer Experience Today Identifying customer's pain points
- 2. What If?
  - Generating ideas to delight customers experience
  - Translating customer delight into business opportunities

#### 3. What Wows?

Selecting & evaluating best customer experience ideas

4. And reaching the Desired Outcome of What Works?

This design thinking journey begins from a dream or a vision or organizational objectives, moving through the innovation process, and ending with a desired outcome. Putting on the "designer's hat", the participants will imagine a "beautiful day in the life of a future customer" or **imagining customer experience**.

Using the various Design Thinking techniques, tools, and templates, participants can apply them into their real life environment to make their innovations come true. Design thinking can be applied to Products Innovation, Service Innovation and Process Innovation.

#### Book

To help the learner recap and retain the lessons learned, a Book "Designing for Growth" by Professor Jeanne Liekta will be given free to each learner. This book will serve as reference text throughout the course.

#### **Duration** 3 days

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#### **Intended Audience**

This workshop is for all managers/ Supervisors/ Executives/ Professionals who want to innovate or find a better way to design their processes/ products/ services from the customers/ stakeholders' perspectives to create customer delight or distinctive service WOWs

#### **Workshop Objectives**

By the end of the workshop, participants will:

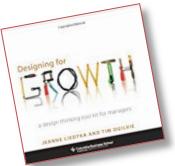
- Understand what design thinking is
- Understand the differences between design thinking and conventional problem solving
- Learn the design thinking process
- Learn the various tools, techniques and templates used in design thinking
- Apply these tools taught into real life environment and situations
- Uncover customers' UNMET needs, UNARTICULATED needs and UNDREAMT needs
- Achieve customer delights and business growth.

#### Workshop Content

Participants can look forward to learning the following techniques /tools:

- Framing the problem
- Creating Persona
- A Day in the Life
   of a Customer or
- Imagining
   Customer
   Experience
- Value Chain Analysis
- Translating Customer experience into business opportunities
- Divergent Thinking
- Ideas Selection
- Rapid Prototyping

Borrowing the lessons learnt from Orlando Disneyworld, we had implemented Design Thinking in the Hewlett Packard Service Center, resulting in their winning the "Best in Customer Satisfaction" award from ComputerWorld Magazine for 12 years running





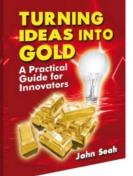
### Innovation: Turning Ideas into Gold (Essential) BM-IM-401E-1

#### **Workshop Description**

In this fun and highly interactive workshop, you will learn the powerful innovation tools,

techniques and templates to generate 1000 ideas within 30 minutes for your business!

A general manager can use this workshop for his team to brainstorm ideas on:



- How to grow his business more efficiently and effectively?
- How to save \$1M without sacrificing quality?
- How to delight customers without increasing cost?
- What new business segments can we venture into to leverage on our new strengths?
- How to create products/services aligned with our capabilities and resources?

#### Workshop Objectives

At the end of this workshop, participants will be able to:

- Understand the differences between productivity, creativity and innovation
- Change to innovation mindset to convert ideas killers into ideas growers
- Understand the various phases in the innovation journey
- Utilize the various ideas generation tools, techniques and templates to generate 1000 ideas in 30 minutes
- Systematically select the best of the best ideas out of the 1000 generated

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• Present your ideas to your stakeholders and convince them to support / fund you

#### Workshop Content

- Introduction to productivity, creativity and innovation
- My organisation and I
- Exploring opportunities
- Formulation of innovation statements
- Ideas generation techniques
  - Brain-writing, SCAMPER, Related Words
- Ideas selection technique

   Perspective-Criteria Matrix
- Incubation technique P.E.N.S.
- Presentation of ideas
- Prototyping
- Implementation of your innovation project

#### Takeaways:

1 x SSG Statement of Attainment

1 copy of "Turning Ideas into Gold" book worth \$60 at Kinokuniya

#### **Intended Audience:**

It is recommended for entrepreneurs, business owners, managers and professionals who seek better and faster ways of generating innovation ideas, resolving problems and/or optimizing opportunities for your business.

For individuals who wish to generate ideas to fulfil their dreams and passions

#### Workshop Methodology

This dynamic and highly interactive workshop will be conducted with a good blend of instruction, problem brain-storming, discussions and games.

#### Course Duration: 2 days



### **Personal Effectiveness**

(Decision Making & Self Mastery) RET-PMD-4005-1.1

#### **Competency Element**

Undertake self-assessment in relation to one's performance and leadership style, evaluate current and future requirements of one's work roles and maintain currency of knowledge in required areas of technical and managerial expertise

#### Knowledge

At the end of the workshop, the participant will *Know:* 

- Legal and ethical considerations relating to organisational communication and decision-making
- Organisational policies and procedures relating to organisational communication and development of professional competence
- Relationship between high level strategies and the development and implementation of business plans and processes at departmental level
- Types of decision-making models, methods and techniques
- Implications and impact of communication processes on stakeholders
- Implications and impact of one's leadership style and capabilities on employees and the organisation

#### Abilities

At the end of the workshop, the participant will *be able to:* 

 Use appropriate methods of communication to delegate responsibilities and duties to team leaders Everest Innovation Pte Ltd Hotline: 6648-4439 Email: <u>enquiry@everesti.com</u> Website: <u>www.everesti.com</u> GST Registration Number:200301987N Company UEN: 200301987N

- Seek feedback from team leaders to enhance team cohesion and ensure common understanding of goals and requirements
- Use effective communication techniques and behaviours to demonstrate the organisation's values and ethics
- Contribute to the development of implementation plans to support strategic priorities and facilitate decision making processes to garner support for the implementation plans
- Address barriers to communication to improve collaboration and effectiveness when working with team leaders
- Influence team leaders to pursue actions to support the achievement of the organisation's strategic priorities

#### **Intended Audience**

Participants interested in Leadership and People Management; participants of organisational Talent Development / Retention Program / New Manager Program and professionals interested in personal development.

#### **Methodology**

This workshop will be conducted with a good blend of lectures, interaction, role plays, mapping out self-development path, experience sharing and SSG assessments.



# **People Development**

#### (Coach & Develop Team Leaders) RET-PMD-4002-1.1

You will learn the skills and knowledge required to build a healthy pipeline of talent pool within the organisation, review talent capabilities, identify skill needs and encourage personal learning and development.

#### **Competency Elements**

Identify team leaders' skill requirements, facilitate their learning opportunities to enhance performance and coach team leaders to help them develop their skills and gain confidence

#### Knowledge

At the end of the workshop, the participant will *know about:* 

- Legal and ethical considerations relating to the management of capability development
- Organisational policies and procedures relating to capability development
- Relevant professional or industry codes of practice and standards relating to management of capability development as a manager of a department or cross functional team
- Implications and impact of coaching and mentoring activities on the individuals participating in the processes
- Models and methods of training needs
   analysis
- Market trends and developments on new and emerging skill requirements, talent management and learning and development
- Models, methods and tools for identifying, assessing and managing talent
- Professional or industry codes of practice and standards relating to talent management

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 Line manager roles and accountabilities for implementing talent management processes.

#### Abilities

At the end of the workshop, the participant will be able to:

- Review organisational strategies and business plans to identify impact on team competency requirements
- Review current skills of team leaders using appropriate methods and tools to identify skills requirements
- Work with team leaders to establish their learning priorities and learning and development plans
- Identify learning and development opportunities and provide resources and support to facilitate the development of team leader skills
- Review capability development approaches for team leaders to identify areas for improvement
- Provide coaching to team leaders to enhance their role performance, taking into consideration their emotional states
- Review coaching outcomes against coaching goals to identify areas for improvement in the coaching process.

#### **Intended Audience**

Participants interested in Leadership and People Management; participants of organisational Talent Development / Retention Program / New Manager Program and professionals interested in personal development.

#### **Methodology**

This workshop will be conducted with a good blend of lecture, interaction, role plays, sharing and SSG assessments.



# **People Change Management**

(Manage Innovation & Change) INP-BIN-4127-1.1

#### **Workshop Description**

Using the ideas of identified opportunities identified from Turning Ideas into Gold class, participants will learn how to drive and facilitate change management processes within the organisation which includes innovation and continuous improvement

#### **Competency Elements**

Manage change processes which includes facilitating innovation at the workplace, implementing change strategies and processes and evaluating the impact of change

#### **Knowledge**

At the end of the workshop, the participant will *know about:* 

- Legal, ethical considerations and organisational policies and procedures relating to change management
- Professional or industry codes of practice and standards relating to change management
- Key concepts and importance of a learning organisation in relation to organisational change
- Theories and principles of change management
- Types and characteristics of positive and negative risks

#### Abilities

At the end of the workshop, the participant will *be able to:* 

- Implement change strategies and processes
- Identify systems and behaviours that may support or limit implementation activities

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- Plan for predictable consequences of change by applying systems thinking
- Analyse data and feedback to establish trends and identify actions and resources required to ensure change processes generate required benefits
- Identify opportunities for growth or improvement based on current achievements
- Develop and review systems to share learnings from change implementation processes to guide future actions for improvement
- Address individual needs of team leaders impacted by change management

#### **Intended Audience**

Participants interested in Leadership and People Management; participants of organisational Talent Development / Retention Program / New Manager Program and professionals interested in personal development.

#### Methodology

This workshop will be conducted with a good blend of lecture, interaction, case studies and experience sharing.



# People and Performance Management

(Plan & Achieve) INP-PDV-4049-1.1

You will learn the knowledge and skill to establish and implement performance management and remuneration strategies in the organisation to drive business results

#### **Competency Element**

Develop and implement team plans to meet business objectives, which includes managing team performance to achieve business results and rewarding team performance

#### Knowledge

At the end of the workshop, participants will know about:

- Organisational policies and procedures relating to development of team plans, identification and management of risks, remuneration and performance management
- Legal and ethical considerations relating to performance management
- Professional or industry codes of practice and standards relating to remuneration and performance management
- Theories and concepts on performance management and incentives
- Market trends and developments related to remuneration and performance management

#### Abilities

At the end of the workshop, participants will be able to:

- Work with team leaders to develop team plans in accordance to expected performance
- Identify, request and allocate resources required for teams to implement the team plans

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- Identify the success criteria to evaluate team performance
- Provide regular feedback to team leaders to maintain awareness of expected and actual performance to make improvement
- Manage and reward team leader performance in accordance with organisational policies and procedures to achieve expected performance
- Support team leaders to manage issues relating to employee performance to achieve team results
- Identify and monitor potential risks of strategic impact to business objectives to develop mitigation strategies
- Analyse data on team performance to prepare recommendations to enhance future activities and performance of the team
- Consult stakeholders to obtain inputs and garner support on team plans
- Assess emotional states of team leaders and respond appropriately to emotional cues when managing performance across teams to ensure individual needs are addressed

#### **Intended Audience**

Participants interested in Leadership and People Management workshops; participants of organisational Talent Development / Retention Program / New Manager Program and professionals interested in personal development.

#### Methodology

This workshop will be conducted with a good blend of lecture, interaction, case studies, experience sharing and SSG assessments.



#### Vision Leadership (Strategy & Leadership) RET-LPM-4002-1.1

You will learn the skills and knowledge required to articulate clear, inspiring organisational goals, plans and priorities, as well as, display behavioural characteristics within the workplace in accordance to organisational values.

#### **Competency Element**

Lead team leaders in the development of business unit strategies, operational

plans and corporate governance management to meet organisational needs

#### Knowledge

At the end of the workshop, participants will know about:

- Relationship between high level organisational strategies and the development and implementation of team plans and processes
- Relationship between high level organisational strategies and the development and implementation of business systems and processes to support corporate governance
- Organisational policies and procedures relating to the development of departmental or business unit strategies, and corporate governance compliance management
- Legal and ethical considerations relating to corporate governance
- Relevant professional or industry codes of practice and standards relating to corporate governance
- Implications and impact on employees and the organisation arising from team planning processes and corporate governance management processes
- Organisation's vision, mission and values
- Communication techniques
- Characteristics of a leader
- Characteristics of a role model

#### Abilities

At the end of the workshop, participants will be able to:

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- Facilitate team leaders' involvement in the development of departmental or business unit strategies to achieve business objectives
- Lead team leaders to identify trends and issues impacting team performance and develop team operational plans to achieve team objectives
- Communicate organisational values and expectations of behaviour in the workplace to guide team leaders in their behaviours and performance
- Engage regularly with team leaders to provide the required support to achieve business unit goals
- Model leadership and behaviours to demonstrate application of organisational values, behaviours and governance priorities in all actions
- Develop and modify systems and processes to improve compliance management on corporate governance and social responsibilities requirements
- Communicate departmental or business unit strategic priorities to stakeholders to garner their support and buy-in
- Assess emotional states of team leaders and respond appropriately to emotional cues when leading team leaders to ensure individual needs are addressed
- Engage in regular self-reflection to identify own areas for improvement in leading strategy planning
- Improve own strategic planning skills by subscribing to diverse learning channels and participating in peer review platforms to enhance workplace-performance

#### Intended Audience

Participants interested in Leadership and People Management workshops; participants of organisational Talent Development / Retention Program / New Manager Program and professionals interested in personal development

#### Methodology

This workshop will be conducted with a good blend of lecture, interaction, case studies, experience sharing and SSG assessments.



# **Effective Negotiation Skills**

#### BM-BN-401E-1

#### **Workshop Description**

This is a fun and dynamic workshop that will equip you with a set of effective tools, techniques and templates on negotiation.

Winning in negotiation is about creating the win-win climate, exploring the possibilities and agreeing on the best possible outcomes.

#### **Learning Outcomes**

At the end of the workshop, the learners should be able to:

- Plan and prepare alternatives and outcomes for both parties in negotiations to support negotiation objectives.
- Open the negotiation effectively
- Apply communication and conflict resolution techniques to achieve desired negotiation outcomes.
- Finalise negotiation and take necessary follow-up actions to close negotiation.
- Monitor and evaluate negotiation outcomes against objectives in accordance with organisational procedures.

#### **Workshop Content**

- Welcome and ice breaking
- 1. Module 1: Introduction to Negotiation
- 2. Module 2: Preparation:
  - a. Power
  - b. Roles
  - c. Organizational Objectives
  - d. Market Conditions
  - e. Interdependence
  - f. Strategy
  - g. Early Records
- 3. Module 3: Opening
- 4. Module 4: Communication and Conflict resolution techniques
- 5. Module 5: Bargaining
- 6. Module 6: Finalizing
- 7. SSG Assessment

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# The "It's a ZOO Out There" Simulation Game:

Experience the heat of negotiation as the participants compete to negotiate the best deals for their organizations, putting all the negotiation techniques they have learnt into the practical fun game. Played two rounds, this game simulates the dynamics of a market condition in the midst of transactional negotiation.

#### Intended Audience:

This course is designed for anyone who needs to negotiate as a major part of their job: entrepreneurs, businessmen, salespersons, managers, supervisors, team leaders, purchasers

For individuals interested in personal effectiveness & career development

#### Workshop Methodology

This highly interactive workshop will be conducted with a good blend of instruction, discussions, case studies and simulation games. Participants will enjoy the fun yet realistic negotiation practices with their fellow participants during the "It's a ZOO out there" game.

#### Workshop Duration: 2 Days



# Sales & Value Creation

#### Workshop Description

Consider the following scenarios:

 Do you like to be able to create opportunities for your products / services?

 Do you wish to differentiate your product/ services from your competitors and sell it at a premium?

• Do you have difficulty articulating the value of your product/services to your customers?

If your answer is YES to the above questions, then this workshop is for you.

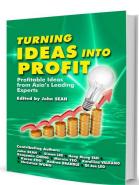
#### Workshop Objectives:

At the end of the workshop, you will be able to:

- Recognize and create opportunities that can be turned into sales
- Evaluation opportunities, aligned with your strengths and uniqueness
- Communicate your products and services benefits and features to potential customers
- Pursue leads to close deals systematically and efficiently
- Understand your customers' Most Urgent and Most Important Needs (MUMIN ©)
- Understand the Value Chain throughout your product and services eco-systems and how the various parties value-add to each other
- Create the values that your customers really wanted and the services that are not there yet but are needed by your customers

#### Workshop Content:

- Introduction to Opportunity Creation
- What are Features, Benefits and Value?
- Value Creation Techniques
- Understanding your customer's MUMIN



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- Mapping out Customer's Value Chain
- Communication and Negotiation Skills
- Selling Value
- Call Qualification
- Selling Techniques: S.E.R.V.I.C.E.
- Advance in Your Sales
- Handling Objections
- Closing A Sale
- Real life case studies
- VALUE Selling TOOLKIT Game

#### The VALUE Selling Toolkit Game

This is an exciting and fun game where the participants will be divided into 2 groups: Company Directors and Sellers. Played two rounds, the Sellers will apply their lessons taught to understand the customer's problem better, to quantify them and finally to sell the VALUE of their solutions to the customer at a premium price.

#### Workshop Methodology

This dynamic workshop will be conducted with a good blend of instruction, discussions and simulation games. Participants are encouraged to bring a product/service to the class to create opportunities and value surrounding it.

#### **Intended Audience**

Entrepreneurs, Business Owners, Sales Account Managers, Business Managers, Business Development Managers, Services Sales Managers, Pre-Sales Support Managers, Marketing Managers and Product Managers.



# Creating Business Plan with Impact



BM-AP-405E -1

#### **Workshop Description:**

Failing to plan is planning to fail.

As we embark on our entrepreneurial or business journey, we have many elements in our business that we need to think of, to manage and to deploy. In order for the various business elements to function seamlessly, efficiently and effectively, we need a great plan.

#### **Purpose:**

- To equip the learners with knowledge and skills of business planning
- To guide the learners to plan for their business

#### Learning Outcome

At the end of the workshop, the learners should be able to:

- Interpret business plan outline and objectives of their business plan
- Identify and extract necessary information from relevant sources for inputs into their business plan

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- Draft business plan in consultation with key stakeholders to ensure alignment with organizational objectives
- Present draft business plan to relevant stakeholders for endorsement.

Learners should know about the following topics:

- Business plan outline
  - Executive summary
  - Organizational description
  - Market analysis
  - SWOT Analysis
  - Products /services
  - Strategies and implementation
  - Management
  - Finance
  - Resources
- Objectives and components of business plan
- Organizational objectives
- o Relevant stakeholders to consider
- Linkage between business plans and organizational objectives

#### Workshop Methodology:

This highly practical workshop will be delivered with a good blend of mini-lectures, plan preparations examples, discussions, and actual writing of your business plan.

#### **Intended Audience**

Entrepreneurs, Business Owners, Sales Account Managers, Business Managers, Business Development Managers, Services Sales Managers, Pre-Sales Support Managers, Marketing Managers and Product Managers.

Workshop Duration: 2 days



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# Turning Presentation into an ENCORE!

Pte Ltd



#### BM-COM-303E-1

#### **Workshop Description:**

Do you want to be able to deliver your product / services sales speech so well to captivate the hearts of your clients?

Do you want to deliver a speech so well that the audience screams for an encore?

Do you want to be able to impress the crowd or clients with a wow?

If you do, this is the starting point where you will learn both:

- The essential points of delivering a presentation
- The finer tips of turning that presentation into an encore.

#### Learning Outcome

At the end of the workshop, the learners should be able to:

 Identify presentation objectives and presentation formats in accordance with organisational procedures

- Gather and analyze necessary information to support presentation objectives
- Develop presentations and presentation collaterals, to support presentation structure
- Present information in appropriate formats to achieve your objectives
- Evaluate presentations to determine areas of improvement

#### **Workshop Content**

- 1. Welcome and ice breaking
- Module 1: (E) Begin with the End in Mind
- 3. Module 2: (N) aNalyse Information
- 4. Module 3: (CO) Develop COntents
- 5. Module 4: (**R**) Rhetorical Delivery Written Assessment Paper 1
- Module 5: (E) Evaluate your presentation
   Written Assessment Paper 2 Presentation Delivery

#### Workshop Methodology:

This highly engaging workshop will be delivered with a good blend of mini-lectures, examples, discussions, speech preparations, presentation practices and evaluations

#### **Intended Audience**

Entrepreneurs, Business Owners, Sales Account Managers, Business Managers, Business Development Managers, Services Sales Managers, Pre-Sales Support Managers, Marketing Managers and Product Managers.

Workshop Duration: 2 days



Pte Ltd

### Fundamentals of the Personal Data Protection Act (2020)

#### ICT-CGP-3020-1.1

# Offered in both offline and online delivery

#### **Workshop Description**

With accelerating growth in data-centric technologies such as Internet of Things, artificial intelligence and gig economy, there is an exponential increase in the volume of personal data generated, collected and processed around the world and in Singapore. The new Personal Data Protection (Amendment) Bill 2020 just passed on 2 November 2020 seeks to strengthen the accountability of organisations, to recalibrate the balance between individual's consent and organisational accountability to harness data for appropriate and legitimate purposes, to grant greater consumer autonomy over their own personal data, and to strengthen the effectiveness of enforcement efforts by the Personal Data Protection Commission ("PDPC").

The amendments to the PDPA are timely in the fast-changing landscape of the digital economy, and bring Singapore's personal data protection laws up to date and aligned with international standards, such as the GDPR.

This workshop identifies and communicates key legislative and regulatory requirements, assesses, documents and reports potential areas of noncompliance with regard to policies, procedures and business activities. It assists in the integration of procedures to ensure compliance, as well as prepares management report for follow-up.

#### **Workshop Objectives**

- At the end of this workshop, the participants will be able to:
- Identify legislative and regulatory requirements under the PDPA that the organisation has to comply with;
- Communicate key legislative and regulatory requirements under the PDPA and related management systems to relevant stakeholders to facilitate compliance;

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- Assess the organisation's internal policies and procedures to ensure compliance;
- Identify and document areas of non-compliance in business activities;
- Assist in review of the organisation's guidelines / policies for adherence to requirements under the PDPA;
- Assist in the implementation of procedures to ensure adherence to requirements under the PDPA in the day-to-day operations of the organisation; and
- Prepare management report for follow-up action.

#### **Workshop Delivery Mode**

To help our learners and clients better cope with their busy work schedules, we are offering this new course in both face-to-face (F2F) and online (synchronous e-learning).

- 1. Fundamentals Of The Personal Data Protection Act (2020)
  - Course Code: TGS-2021003159
  - TSC Reference Code: ICT-CGP-3020-1.1
  - Validity period: 14-03-2021 13-03-2023
- 2. Fundamentals Of The Personal Data Protection Act 2020 (Synchronous Elearning)
  - Course Code: TGS-2021003158
  - TSC Reference Code: ICT-CGP-3020-1.1
  - Validity period: 14-03-2021 13-03-2023

#### Intended Audience:

Any entrepreneur, business managers or staff who needs to handle personal data, like Human Resource, IT Dept, Marketing, Sales, Customer Services, Operations, etc.

Not suitable for Legal Personnel

#### Workshop Methodology

It will be a combination of lectures with examples, discussions and SSG assessment

Workshop Duration:

3 days (23 hours)



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# **Problem Solving and Decision Making**

Pte Ltd

#### ES-ACE-302G-1

#### Purpose:

To equip the learners with a comprehensive suite of tools, techniques and templates to solve problems and to make quality decisions, which include anticipating and identifying potential problems, facilitating team's effort to resolve problems, making appropriate decisions and formulating implementation plans.

#### Learning Outcome

At the end of the workshop, the learners should be able to:

- o Identify symptoms that could lead to potential problems at the workplace
- Apply logical deduction to anticipate and detect problems at the workplace based on symptoms and relevant information gathered
- Analyse relevant information surrounding the perceived problems and identify the exact problem using various techniques.
- Analyse the root causes of the problems at the workplace using appropriate problemsolving tools and techniques
- Facilitate generation of solutions to solve problems by encouraging creativity among team members
- Select a solution among the shortlisted ones collectively with team members
- o Develop an implementation plan that addresses the root causes of the problems and consider the impact to organization and customers
- Evaluate the effectiveness of the implemented solution and implementation plan by analyzing feedback gathered from relevant sources

#### **Workshop Content**

- 1. Introduction and Identifying Symptoms
- 2. From Perceived to Potential Problems
  - a. Process Questioning
  - b. Objective Reasoning
  - c. Symptom Cause Effect
  - d. Elimination Process
- Root Cause Analysis
  - a. 5 Whys
  - b. 5W1H, Tabulation
  - c. Diagnostics Questions
  - d. Logical deduction / deductive reasoning
- 4. Decision on Solutions
  - a. Divergent thinking
  - b. Convergent thinking
  - c. Criteria Matrix
  - d. SWOT Analysis
  - e. Impact Analysis
- 5. Implementation
- 6. Evaluation

SSG Case Study Assessment Papers

#### Intended Audience:

This course is designed for managers, supervisors, team leaders and professionals to equip them with a suite of problem-solving tools, techniques and templates for them to solve product-related, process-related and people-related problems effectively and efficiently

#### Workshop Methodology

This highly interactive workshop will be conducted with a good blend of instruction, discussions, case studies and simulation games. Participants are encouraged to bring their workplace problem to the workshop to solve.

#### Workshop Duration: 2 Days



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# Lean Management in Service Industry

Pte Ltd

#### MF-PIM-401E-1



#### WORKSHOP DESCRIPTION:

*Lean is about doing "more" with "less".* It is a systematic and data driven method to improve efficiency in their work processes. LEAN will focus your service organization on the Value-Adding activities and eliminate the Non-Value-Adding activities.

Many people associate Lean Management with manufacturing industry. Few people realize that Lean Management's principles, concepts, tools and techniques can be applied to the Service Industry (banks, insurance, healthcare, hospitals, retails, logistics, transportation, etc.) to achieve great savings from productivity by eliminating needless "waste" in the service industry.

#### **Course Content**

- Introduction and understanding of Lean
- Overview of Lean and Six Sigma and their differences and benefits
- o 5 Key Lean principles
- Application of Six Sigma and Lean to Service Industry

- Flowcharting your work process to identify "pain points"
- SIPOC
- Value Stream Map
- Application of some Lean tools to analyze problem areas
- Chart and Trend Analysis E.g. Pareto Chart, Histogram
- Ishikawa or Fish bone diagram
- FMEA
- Knowing the 7 types of waste (TIMWOOD)
- Step by step implementation of the Lean tools to reduce or eliminate wastes
- o 5S
- o Poka Yoke
- o JIT
- Implementation of a Continuous
   Improvement Process
- What is Kaizen
- Success criteria and challenges to implement Kaizen
- o Steps to implement Kaizen

#### **Intended Audience**

All managers, team leaders and supervisors from any service industry responsible for Continuous Improvement and Innovation, Business Excellence, process engineering, service delivery processes and organizational effectiveness.

#### Workshop Methodology

This highly interactive workshop will be conducted with a good blend of instruction, discussions and case studies. Participants will enjoy solving several real-life problems using the techniques taught.

#### Workshop Duration: 2 Days



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#### Project Management – Scope BM-PM-402E-1

Pte Ltd

#### Workshop description

Having identified the solutions from the previous 2 workshops, this Project Management - Scope equips the learner with the skills and knowledge to effectively manage the project scope as "everyone wants everything to be included". This workshop covers the following:

- Determining project deliverables,
- Identifying,
- Resolving project scope issues,
- Reviewing and
- Controlling project scope.

#### **Workshop Objectives**

At the end of the workshop, the learners should be able to:

- Determine project deliverables and key work activities aligned to project objectives and organisational guidelines / policies.
- 2. Identify and resolve potential project scope issues in accordance with organisational procedures.
- 3. Monitor and control project scope to meet project objectives.

At the end of the workshop, the learners should know and understand the following:

- 1. relevant stakeholders
- 2. scope management plan, processes, and procedures
- 3. project life cycle
- 4. scope change control procedures
- 5. components of project plans
- 6. project management tools and techniques
- 7. *triple constraints* and their impact on project management

#### Project Management – Time BM-PM-408E-1

#### Workshop description

This Project Management - Time workshop covers the assessment of project time constraints, as well as the development and management the project schedule.

#### **Workshop Objectives**

At the end of the workshop, the learners should be able to perform the following:

- 1. Assess project time constraints to sequence tasks accordingly.
- 2. *Develop* project schedule to guide *time management* of the project.
- 3. *Implement* and *manage* project schedule to ensure *project objectives* are met within the stipulated time frame.

At the end of the workshop, the learners should know and understand the following:

- 1. time management techniques and issues
- 2. *triple constraints* and their impact on project management

#### **Target Audience:**

Professionals, managers, supervisors, and individuals who need to manage projects as part of their job or career, from all industry sectors, especially when they are preparing for the PMP Examination

#### Workshop Methodology

This highly interactive workshop will be conducted with a good blend of instruction, discussions, and case studies. Participants will enjoy solving several real-life problems using the techniques taught.

Workshop Duration: 2 days each workshop



#### **Course Fee Funding**

	Course Type	Courses starting on or after 1 Jan 2022
Certifiable courses approved by S	SG	
A. Courses conducted by external	training providers	
SCs and PRs	PMET	Up to 50% of course fees
	Non-PMET	
SCs aged ≥ 40 years old Under SkillsFuture	PMET	Up to 70% of course fees
•	Non-PMET	
SMEs Support for SMEs Under	PMET	
Enhanced Training	Non-PMET	

Absentee Payroll Funding Rates<sup>1</sup>

**Revised** Eligible courses starting on or after 1 Jan 2022 \$4.50 per hour<sup>2</sup>, capped at \$100,000 per enterprise per calendar year <sup>1</sup> AP funding is not applicable to on-the-job training (OJT) hours. <sup>2</sup> AP funding will be computed based on the actual number of training hours attended by the trainee.



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#### **Pricelist**

FOR COMPANY SPONSORED EMPLOYEES SME									ΛE	NON-SME									
SELF SPONSORED PARTICIPANTS					-			Singapore Citizens (SC 21-39 yrs) or PR				Singapore Citizens (SC) ≥ 40 years							
Course Title	Course Ref No.	Technical Skills and Competencies (TSC) Code	Mode of training CL = Classroom EL - e-Learning	Funding Validity Period from now until DD/MM/YYYYY	Duration (days)	Claimable hours	Full Fees before SSG subsidy (before GST)		GST at 7%	Subsidy ; SC or PR	E Enhan g Suppo	Net Fees after subsidy under SME Enhanced Scheme (inclusive GST)	S	m	Net Fees after subsidy (inclusive GST)		Mid-Career Enhanced Subsidy; SC ;40 yrs old & above	GST)	Career Enhanced Subsidy (inclusive
ME LEVEL COURSES							\$		\$		\$	\$	\$		\$		\$		\$
nnovation : Turning Ideas into Gold (Essential)	TGS-2014501009	BM-IM-401E-1	CL	20/09/2024	2	15.17			\$ 52.50		525.00	\$ 277.50		75.00	\$ 427.5		020.00		277.
iffective Negotiation Skills undamentals Of The Personal Data Protection Act 2020)	TGS-2014501125 TGS-2021003159	BM-BN-401E-1 ICT-CGP-3020-1.1	CL CL	20/09/2024 13/03/2023	2 3	16 23	•		\$ 52.50 \$ 63.00		525.00 630.00	\$ 277.50 \$ 333.00			\$ 427.5 \$ 513.0				277. 333.
undamentals Of The Personal Data Protection Act 2020 Synchronous E-learning)	TGS-2021003158	ICT-CGP-3020-1.1	EL	13/03/2023	3	23	\$ 9	00.00	\$ 63.00	\$	630.00	\$ 333.00	\$ 4	50.00	\$ 513.0	0 \$	630.00	\$	333.
ales and Value Creation	TGS-2016500088	BM-SM-405E-1	CL	20/09/2024	2	16	\$ 6	00.00	\$ 42.00	\$	420.00	\$ 222.00	\$ 3	00.00	\$ 342.0	0 \$	420.00	\$	222.
EAN Management in Service Industry	TGS-2016500084	MF-PIM-401E-1	CL	20/09/2024	2	16.5	\$ 6	00.00	\$ 42.00	\$	420.00	\$ 222.00	\$ 3	00.00	\$ 342.0	0 \$	420.00	\$	222.
urning Presentation into an ENCORE	TGS-2016500087	BM-COM-303E-1	CL	20/09/2024	2	16	\$ 6	00.00	\$ 42.00	\$	420.00	\$ 222.00	\$ 3	00.00	\$ 342.0	0 \$	420.00	\$	222.
reating a Business Plan with an Impact	TGS-2016500855	BM-SPI-405E-1	CL	30/09/2024	2	16	\$ 6	00.00	\$ 42.00	\$	420.00	\$ 222.00	\$ 3	00.00	\$ 342.0	0 \$	420.00	\$	222.
roject Management - Time	TGS-2017500243	BM-PM-408E-1	CL	30/09/2022	2	16	\$ 6	00.00	\$ 42.00	\$	420.00	\$ 222.00	\$ 3	00.00	\$ 342.0	0 \$	420.00	\$	222
roject Management - Scope	TGS-2016500300	BM-PM-402E-1	CL	31/08/2022	2	16	\$ 6	00.00	\$ 42.00	\$	420.00	\$ 222.00	\$ 3	00.00	\$ 342.0	0 \$	420.00	\$	222.
ersonal Effectiveness previously Decision Making & Self Mastery)	TGS-2019504307	RET-PMD-4005-1.1	CL	28/08/2023	2	16.33	\$ 6	00.00	\$ 42.00	\$	420.00	\$ 222.00	\$ 3	00.00	\$ 342.0	0 \$	420.00	\$	222.
eople Development previously Coach & Develop Team Leaders)	TGS-2019504276	RET-PMD-4002-1.1	CL	22/08/2023	2	16	\$ 6	00.00	\$ 42.00	\$	420.00	\$ 222.00	\$ 3	00.00	\$ 342.0	0 \$	420.00	\$	222
eople Change Management previously Manage Innovation & Change)	TGS-2019504308	INP-BIN-4127-1.1	CL	22/08/2023	2	16	\$ 6	00.00	\$ 42.00	\$	420.00	\$ 222.00	\$ 3	00.00	\$ 342.0	0 \$	420.00	\$	222
eople and Performance Management previously Plan & Achieve Results) ision Leadership	TGS-2019504291	INP-PDV-4049-1.1	CL	22/08/2023	2	16	\$ 6	00.00	\$ 42.00	\$	420.00	\$ 222.00	\$ 3	00.00	\$ 342.0	0 \$	420.00	\$	222
previously Strategy & Leadership)	TGS-2019504292	RET-LPM-4002-1.1	CL	22/08/2023	2	16.5	-		\$ 42.00	· ·	420.00	\$ 222.00			\$ 342.0				222
esign Thinking for Business Growth	TGS-2020503637	RET-INO-4001-1.1	CL	04/08/2024	3	24	\$ 1,2	00.00	\$ 84.00	\$	840.00	\$ 444.00	\$ 6	00.00	\$ 684.0	0 \$		\$	444.
on PME LEVEL COURSES ffective Problem Solving and Decision Making	TGS-2015500272	ES-ACE-302G-1	CL	20/09/2024	2	16	\$	50.00	\$ \$ 31.50		\$ 315.00	\$ \$ 166.50	\$ 2	25.00	\$ \$ 256.5	in ¢	\$ 315.00	¢	\$ 166.
et Good Jobs	TGS-2015500272 TGS-2016500086	ES-PMD-302G-1		20/09/2024	2.5	20	¥ -1		\$ 28.00		280.00				\$ 228.0				148.

SkillsFuture Credit (SFC) - https://www.skillsfuture.gov.sg/credit

Workfare Skills Support (VSS) Scheme - https://www.wsg.gov.sg/programmes-and-initiatives/workfare-skills-support-scheme-individuals.html GUIDE TO CLAIM YOUR SKILLSFUTURE ENTERPRISE CREDIT (SFEC) - https://sfec-microsite.enterprisejobskills.gov.sg/docs/default-source/default-document-library/sfec-claim-submission-user-guide-(simple)-v0-4.pdf